# MINUTES OF THE MEETING OF THE CABINET MEMBER SIGNING HELD ON THURSDAY, 15TH MARCH, 2018, 2.30pm

# PRESENT:

## **Councillor Claire Kober – Leader of the Council**

#### 30. FILMING AT MEETINGS

The Leader referred those present to agenda Item 1 as shown on the agenda in respect of filming at this meeting and asked that those present reviewed and noted the information contained therein.

#### 31. URGENT BUSINESS

There were no items of urgent business put forward.

#### 32. DECLARATIONS OF INTEREST

There were no declarations of interest put forward.

#### 33. TAILORING ACADEMY/FASHION ENTER GOOD GROWTH FUNDING

The Interim Assistant Director for Economic Growth introduced the report which set out that the Council had submitted a bid for £430,000 of funding from the Greater London Authority (GLA) Good Growth Fund (GGF) in order support the capital costs of the proposed Tailoring Academy for London which was to be located in the borough. The Leader noted that this funding bid had been successful and the GLA now required the Council to enter into a funding agreement with it before the end of March. The Council would match the GLA GGF with the Council's own New Homes Bonus funding of £225,000, which was already held by the Council. The total funding available for the Council to invest in the capital cost of the Tailoring Academy would be £655,000.

The report further sought authority to conclude the funding arrangements with the GLA, and set out the justifications for the investment in the borough's clothing industry. It also sought a delegation to officers to finalise the terms of the agreement with the GLA and Fashion Enter Limited (Fashion Enter), the Council's preferred partner body for clothing training in the borough, subject to confirmation of terms and compliance with European state aid requirements.

The Leader noted that if the project was implemented, the Tailoring Academy was forecast to deliver the following outputs and outcomes:



552 jobs created/safeguarded - comprising:

- 50 new jobs created directly by Fashion Enter as a result of the setting up of the Tailoring Academy

- 502 jobs to be created/safeguarded in Haringey by the borough's clothing related and manufacturing sector engaging in the project directly or indirectly

100 level 5 apprenticeships delivered under a contract with the internationally renowned Savile Row (Tailors) Bespoke Association

2,090 training places offered per year through the Tailoring Academy, consisting of:

- 630 accredited apprenticeships, with 280 at level 1, 280 at level 2,  $\,$  40 at level 3,and 30 at levels 4-6  $\,$ 

- 545 per year achieving accredited qualifications
- 502 trainees/learners progressing to work
- Non-accredited courses for 1,300 individuals

#### RESOLVED

- To give delegated authority to the interim Strategic Director for Regeneration, Planning and Development, after consultation with the Cabinet Member for Economic Development, Social Inclusion and Sustainability and the Council's s151 Officer in order to:
- enter into a Good Growth Fund grant agreement with the GLA upon terms as may be set out in the GLA grant Agreement; and
- enter into a grant agreement with Fashion Enter in respect of total capital funding of £655,000, using £430,000 of Good Growth Fund monies received from the GLA and £225,000 of the Council's New Homes Bonus funds in order create the Tailoring Academy in Haringey and to deliver jobs, training and apprenticeships for residents of the borough and more widely across London. This is on condition that any agreement with Fashion Enter will be subject to compliance with state aid requirements as well as all GLA funding conditions.

#### **Reasons for Decision**

The primary reason for the decision is to help realise the Council's objective of creating jobs and skills in the local and London clothing sector, this being a priority sector of the local economy identified in the Council's Corporate Plan and economic development strategy. The project will realise opportunities for Haringey residents to enter into formal training and progress into employment in the industry, the project being supported by major employers in the clothing sector including Savile Row tailors

and major high street fashion companies. The high quality of the employment will help improve wage and career progression in what has traditionally been a low paying and low skilled industry. The project will set a benchmark for other training initiatives in the sector and help improve its image and retention of staff. There is also an expectation that the project will attract further investment from clothing firms in Haringey and in London as a whole, creating a cluster of firms and improving investment in technology.

The decision is needed now, rather than later, because in approving its funding the GLA requires agreement with the Council on its use by the end of March 2018. In addition, the decision is required in order for the capital works component of the Tailoring Academy project to be started in April 2018. This is so that the delivery partner, Fashion Enter, can begin delivering its jobs, apprentices and job training outputs from the scheduled date of November 2018 which it has agreed with the revenue funding partners and training organisations. The 100 apprenticeships to be delivered by the Tailoring Academy are already lined up with the employers and require the apprentices to be ready for placement from November 2018.

#### Alternative Options Considered

The Council could have chosen not to bid for the GLA funding to help establish the Tailoring Academy with Fashion Enter. However, this was discounted for a number of reasons:

- (i) The Council would have forfeited the chance for significant external funding to deliver a project which would provide jobs and specialist and in-demand job skills for the borough's economy and Clothing & Fashion sector
- (ii) The Council would not have capitalised on a major private sector funding opportunity which would help deliver a key component of the Haringey Economic Development & Growth Strategy and Corporate Plan.

#### 34. REALLOCATION OF FUNDS AGREED BY CABINET IN 2012 TO ENABLE URGENT HIGHWAYS IMPROVEMENTS REQUIRED AHEAD OF THE OPENING OF THE NEW THFC STADIUM.

The Regeneration Project officer introduced the report and outlined that in February 2012 Cabinet agreed to contribute £500,000 towards public realm improvements on Worcester Avenue. This money has not yet been allocated and will not be until Tottenham Hotspur (THFC) are in a position to lay permanent surfaces and finishes once the majority of construction in and around the stadium has finished. Meanwhile, a number of additional highways and transport related priority issues had been identified which the Council will need to resolve ahead of the new stadium opening. The report proposed using a proportion of £500,000 already allocated to fund these works. THFC would still be required to complete the Worcester Avenue work through their own funds and the remainder of the £500,000 committed, with no further funds

being provided by the Council. This would be guaranteed through stipulations contained within a section 278 agreement for Worcester Avenue.

## RESOLVED

- To approve the reallocation of £211,937.48 plus 15% contingency (equating to a maximum of £243,728.10) from the £500,000 committed by Cabinet in February 2012 for improvements to Worcester Avenue, to cover urgent highways and transport works required to mitigate against the large volume of spectators visiting the new THFC stadium from August 2018 to be carried out as highway works pursuant to the 2016 S106 agreement.
- 2. To agree that the remainder of the £500,000 continues to be held until THFC are in a position to install a permanent surface and fixtures to Worcester Avenue.
- 3. That, where agreed with THFC, any additional work required for similar improvements can also be funded from this sum until the £500,000 ceiling has been reached.
- 4. That the Section 278 agreement relating to Worcester Avenue stipulates a requirement for THFC to complete the work to Worcester Avenue in line with the February 2012 Cabinet agreement without any additional funding (beyond any remaining funds from the original £500,000 allocated) being provided by the Council.

### **Reasons for decision**

In February 2012 a package of funding for north Tottenham was agreed which included a financial contribution of £8.5m towards the Northumberland Development Project (a stadium led regeneration scheme delivered by THFC). This contribution covered contributions towards public realm and heritage improvements as well as £0.5m towards improvements to Worcester Avenue.

Due to the large volume of construction on and around Worcester Avenue both now and in the future, THFC do not intend to install permanent surfaces or finishes to the road until a much later date. The Council has therefore retained this £500,000, for release once THFC are in a position to carry out the permanent works.

Through the preparation of the Local Area Management Plan (LAMP), THFC and officers from the Council have identified that some additional highways and transport improvements are required ahead of the opening of the new stadium in August 2018. The total cost of these works equates to £215,937.48 (£243,728.10 including 15% contingency) and will be carried out as highways works pursuant to the S106 agreement as per the following table:

	Works	Work	Cost	Contingency (15%)	Estimated Cost	Comment			
1	Relocation o	£9,23	31.23	£1,384.68	£10,615.91	Bus	stop	to	be

	bus shelter				relocated to allow implementation of one of the signalled pedestrian crossings outside stadium. Cost of removing old shelter and installing a new shelter is £9231.23. The cost of relocating the old shelter is £373.25.
2	Removal of High Road speed table	£4,000.00	£600.00	£4,600.00	Removal of High Road speed table for the relocation of northbound bus stop.
3	Relocation of Thames Water meter pillars at the junction of High Road / Park Lane	£18,106.25	£2,715.94	£20,822.19	Thames Water pillars need to be relocated to put in the new radius kerbs and complete the new junction layout.
4	Northumberland Park east bus diversion route	£144,600.00	£21,690.00	£166,290.00	Cost for creating footway parking to widen the carriageway width to allow two buses to pass.
5	Change of Hale CPZ to include Event Days	£25,000.00	£3,750.00	£28,750.00	Hale CPZ is near Tottenham Hale and has no Event Day controls. This is associated with the increased capacity of the stadium.
6	Relocation of TFL signals control box	, 	£2,250.00	£17,250.00	THFC would like the controller relocated to the other side of Park Lane, opposite the stadium. Awaiting estimate from TFL.
	Totals	£215,937.48	£32,390.62	£248,328.10	

In order to fund these works with no additional financial burden to the Council, it is proposed that it is funded out of the £500,000 currently being held for Worcester Avenue.

To ensure that the Council is not required to contribute further money towards Worcester Avenue at the point THFC carry out the improvement work, the section 278 agreement for Worcester Avenue, which primarily relates to the management of the road, will include a clear stipulation that THFC complete a permanent surface and fixtures to Worcester Avenue in line with the original February 2012 Cabinet agreement. This will be solely through their own funds with the Council contribution equating only to what remains of the £500,000 after the improvement work specified in 4.3 above has been completed.

Whilst the proposal in this report does not incur any additional financial burden to the Council nor prevent the completion of any works previously agreed with THFC, a Decision report is required as it represents a variation from the funding strategy specified in the February 2012 Cabinet report.

#### Alternative options considered

Option 1: Fund the highways and transport improvements through other budgets: The Council could decide to use an alternative Council budget to fund the require works. This would incur additional cost to the Council with a detrimental impact on other planned highways/transport improvements. As THFC and Council officers have reached agreement to progress as outlined in section 4 above there is no justifiable reason for incurring additional expense on the Council or failing to carry out much needed improvements work elsewhere in the borough.

Require THFC to provide funding for the cost of the highways and transport improvement works now: Through the S106 agreement, highway works to the value of £1.86m are to be carried out by the Council. Legal have confirmed that as the £500,000 for Worcester Avenue is yet to be spent it may not count towards the £1.86m figure until the work has been completed. The Council are therefore not yet in a position to require THFC to contribute any additional funds. Even if the Council were to do so this would not save the Council any money as THFC would then be able to draw down the full £500,000 once they deliver a permanent surface and fixtures to Worcester Avenue. As the arrangement described in section 4 above explains, the proposal contained within this report would see the Council's contribution towards Worcester Avenue reduce by the amount spent on these highways and transport improvements. There is therefore no benefit in the Council trying to demand that THFC cover the cost of the work now.

### 35. NEW ITEMS OF URGENT BUSINESS

None

CHAIR: Councillor Claire Kober

Signed by Chair .....

Date .....